## EXHIBIT M

Pages 1-203 Exhibits 1-7

UNITED STATES DISTRICT COURT DISTRICT OF MASSACHUSETTS C.A. NO.: 3:16CV30179-MGM

JEAN WILLIAMS, on behalf of herself and all similarly situated individuals,

Plaintiff,

v.

CITY OF SPRINGFIELD DEPARTMENT OF PUBLIC WORKS,

Defendant.

DEPOSITION OF VINCENT DeSANTIS, III TAKEN AUGUST 16, 2017 AT THE LAW OFFICES OF BRODEUR-McGAN, P.C. 1380 MAIN STREET SPRINGFIELD, MASSACHUSETTS

Reporter: Raymond F. Catuogno, Jr.

```
1
                 And you worked at the DPW before?
         Q.
2
         Α.
                 Correct.
3
         Q.
                 So what I'm trying to get a sense
4
   of, by way of percentage, is how many people,
5
   when you came into the DPW in October of 2013,
   what percentage of those people had been there
7
   when you had left the DPW the first time?
8
                Okay. I would say like sixty
         Α.
9
   percent of the people I knew.
10
                 Were you familiar with Jean
         Q.
11
   Williams when you came back to the DPW?
12
                 I knew of her. I had never dealt
13
   with her before the first time, when I was here
14
   the first time.
15
                 So you never had any dealings with
16
   Jean Williams when you were first at the DPW?
17
         Α.
                Never.
18
                 Never talked to her on the phone?
         Q.
19
         Α.
                 No. I was just going to say, I was
20
   out in the field working, I hardly ever came
21
   into the yard. We had our jobs and we went
22
   right out to the job, so --
23
         0.
                 Okay. I don't have in my head the
24
   physical plant makeup of where the DPW hangs
```

```
1
   employees.
2
                 Okay. And as it relates to the
3
   snow inspectors, do you know what the City was
4
   doing in the 1990 era for snow inspectors?
5
         Α.
                 Yes, I do.
6
                 What were they doing?
7
         Α.
                 We had 12 -- we had 12 routes and
8
   we had 12 foremen available for inspecting. We
9
   also had 12 working foremen and foremen
10
   available for back-up inspectors.
11
                 Okay. So in the '90s, when you
12
   were still with the City?
13
         Α.
                 Yes.
14
                 You hadn't left yet?
         0.
1.5
         Α.
                 No.
16
         0.
                 You personally were familiar with
17
   the fact that the City of Springfield had 12
18
   snow routes, snow inspection routes?
19
         Α.
                 Yes.
20
                 And they had 12 foremen available
21
   as primary inspectors to inspect the 12 snow
22
   routes?
23
         Α.
                 Correct.
24
         Q.
                 And they also had 12 back-up snow
```

```
1
   inspectors?
2
         Α.
                Correct.
3
         0.
                Okay. And were you on either one
4
   of those lists?
5
                Yes, I was, I was a primary
         Α.
6
   inspector.
7
                And were you familiar, back in the
8
   '90s, as to whether or not there was an actual
9
   list somewhere that was published or posted or
10
   handed out?
11
                No, I'm not. I just responded to
         Α.
12
   the call.
13
                Okay. Do you know if you ever had
         Q.
14
   to apply to be on that list as a primary snow
15
   inspector?
16
         Α.
                No, we did not. We worked our way
17
   up to foreman to become snow inspectors.
18
                      MS. deSOUSA: I'm going to
19
         caution you, this always happens, but
20
         you're starting to talk on top of Attorney
21
         Brodeur-McGan.
22
                      THE WITNESS: Oh, I'm sorry.
23
                      MS. BRODEUR-McGAN: Off the
24
         record.
```

```
1
                 I worked with a few different
         Α.
2
   foremen on different routes for three or four
3
   snow seasons.
4
                 We were talking about historically
         0.
5
   what the City had, and you said they only had 12
6
   primary inspectors and 12 routes?
7
         Α.
                 Correct.
8
         0.
                 So just so I can get my brain where
   you are, when you came in in October of 2013,
9
10
   before you changed anything, how many snow
11
   inspection routes were there?
12
                 20.
         Α.
13
         Ο.
                 Do you know who had changed or
14
   increased that?
15
                 No, I don't.
16
                 How many currently are there, snow
         0.
17
   inspector routes?
18
                 It's a difficult question because I
         Α.
   just changed it. Do you want what happened last
19
20
   winter or what's going to happen this winter?
21
                 Why don't you tell me both.
         0.
22
   when you came in the City in 2013, October,
23
   there were 20 snow inspection routes?
24
         Α.
                 Correct.
```

```
1
          Q.
                 And then, was that changed after
2
   you came in?
 3
          Α.
                 Not at that time.
 4
                 At some point, was it changed?
          0.
 5
          Α.
                 Not yet.
 6
                 When was the first time it was
          0.
 7
   changed?
 8
          Α.
                 This winter.
9
          Ο.
                 When you say this winter, you're
10
   talking about --
11
                 This coming winter, I'm going to
          Α.
12
   change it.
13
          Q.
                 Oh, it's going to be changed?
14
          Α.
                 Correct.
15
                 I see. So it hasn't been changed
          0.
16
   yet?
17
          Α.
                 No.
18
          Q.
                 Or it's been changed, but not
19
   implemented?
                 It's not implemented. I worked on
20
          Α.
21
   the routes all summer.
22
                 And what did you do?
          0.
23
                 I knocked it down to 15 routes.
          Α.
24
          Q.
                 Why did you do that?
```

```
1
         Α.
                 Because I had -- there are a few
2
   inspectors out there that are not ready for
3
   being primary inspectors, so I'm going to have
4
   them have some more training.
5
                 Who are those people?
         Q.
6
         A. Do you mean by names?
7
         0.
                 Yes.
8
         Α.
                 Okay. Tyrone Holt, Luca Mineo,
9
   Edward Cunningham, and -- I hate to give you
10
   names because I haven't told these guys yet.
11
                      MS. BRODEUR-McGAN:
12
         reach a confidentiality agreement, we can
13
         talk about it, like for a certain period
14
         of time.
15
                 I was going to do it right after
16
   Labor Day.
17
                      MS. deSOUSA: Yes.
                                           If we
18
         could not have those names released to
19
         your client, until they've heard it from
20
         Mr. DeSantis.
21
                      MS. BRODEUR-McGan: Off the
22
         record.
23
          (Off-record conference)
24
                      MS. BRODEUR-McGAN:
                                           Back on
```

```
1
         the record. Going on the record, Mr.
2
         DeSantis, I'm going to have you give me
3
         the list of people, and then when we are
4
         off the record, Attorney deSousa and
5
         myself have agreed to reach a
6
         confidentiality agreement as to those
7
         names to protect the thing that you're
8
         concerned about.
9
                      THE WITNESS:
                                   Okay.
10
         Q.
                 (By Ms. Brodeur-McGan) So the
11
   names of the people, you said Holt, Mineo,
12
   Cunningham, and who else?
13
                 Will Ward and Edel Alvarado.
         Α.
14
         Ο.
                Edel is a man?
15
         Α.
                 Yes, he is.
16
         Q.
                 Okay. And that's the first name on
17
   Exhibit 3?
18
         Α.
                 Yes.
19
                 And these are the five names that
         0.
20
   are going to be removed from the primary
21
   inspectors' list?
22
                 I'm going to do it a little more
23
   delicately than that. I'm going to tell them
24
   that they need a little more experience and
```

```
1
   they're going to have to get some more training.
2
                And I understand you have not told
3
   these people yet?
4
                No, I have not.
         Α.
5
                And so, what type of additional
         Ο.
6
   training do you believe they need?
7
                 This will have to go with a more
8
   experienced inspector and see how they handle
9
   themselves.
10
                Were there specific issues with
         0.
11
   these five people and their job performance?
12
                 I seem to get a lot of complaints
13
   from their areas, a lot more than I should have.
14
                 And just as an example, it's fair
         Ο.
15
   to say Edel Alvarado has been on the list since
16
   at least 2012?
17
         Α.
                He has been there quite some time.
18
                And was Edel alvarado ever trained
         Q.
19
   on the routes?
20
                 I don't know.
         Α.
21
                And Will Ward also has been on the
         Q.
22
   list since 2012. Do you know if Will Ward has
23
   ever been trained on the snow inspection job?
24
                 I don't know.
         Α.
```

- Q. And Ed Cunningham, he's been on all the lists that I've seen, do you know whether or not he has been trained previously?
- A. I'm not sure. These names were all here -- the names I'm giving you were all there when I arrived in Springfield, so I don't know the extent of their training. I wasn't happy with it, but that's me.
- 9 Okay. And so, I'm going to refer Q. 10 you back to page 2 of 7 of Exhibit 4, and I'm 11 going to refer you -- still in the second 12 paragraph which you've already read, and I'm 13 going to point where I'm going to read so you 14 can see it, and then I'm going to read it out 15 So this is page 2 of 7, the second 16 paragraph. "DPW changed the process by creating 17 smaller routes rather than having only 15 around 18 the city. It created smaller ones, resulting in 19 the current 20 routes for snow removal." Do you 20 see that, what I just read?
  - A. Yes, I do.
- Q. So what time frame did the DPW change the process from 15 to 20?
  - A. I believe -- I'm just recalling the

1

2

3

4

5

6

7

21

24

```
1
         Q.
                 Okay. So I noticed that there were
2
   two people that are on the primary snow
3
   inspector list that do not have applications
   contained in 248 through 286?
5
                Do you know which page? I'm not
         Α.
6
7
                 I think it's the first name,
         0.
8
   Edel --
9
         Α.
                 Alvarado?
10
         Q.
                 Yes. So do you know how he got on
11
   the primary inspectors' list if he never
12
   applied?
13
                 No, I don't.
         Α.
14
                 And he's actually one of the people
         Ο.
15
   who you have an issue with being a primary
16
   inspector?
17
         Α.
                 Yes, I do.
18
         Q.
                 Did you put him on that list to
19
   become a primary inspector in 2013?
20
         Α.
                 No, I did not.
21
         Q.
                 Did you put him on the 2014 list?
22
         Α.
                 Yes, I did.
23
                 And why did you do that?
         Q.
24
         Α.
                 I hadn't made a full inquiry into
```

```
1
   everything, I was still sorting everything out.
2
                Do you know a Luis Astacio,
3
   A-S-T-A-C-I-O?
4
         Α.
                 No, I don't know him, I know of
5
   him.
6
   Q. Do you know if that's how you spell
7
   his last name?
8
         Α.
                 Yes, it is.
9
                 And the name that did not apply,
         Q.
10
   that is, primary inspector, Jacob Sedin?
11
                 Jacob Seldin, S-E-L-D-I-N.
12
                 Do you know how it is that he
         Q.
13
   became a primary inspector and didn't apply for
14
   it?
15
                 He was there when I arrived.
16
         0.
                 So of the names that are listed --
17
   let's look at the primary inspector list. So
18
   you produced for me, and -- I'm going to show
19
   you Exhibit 2.
20
         Α.
                 Okay.
21
                And I'm referring to the Primary
22
   Inspectors List.
23
                Mm-hmm.
         Α.
24
                 Now, this list of 2013, I'm only
         0.
```

```
1
         Q.
                 Okay. So of the 26 names, six of
2
   them are not snow inspectors. So we have 20
3
   names as snow inspectors that were primary
   inspectors in 2013?
5
                Correct.
         Α.
6
         Q. So can you explain, if there were
7
   20 listed snow inspectors when you came in in
8
   2013, why did you need to post for new ones?
9
         Α.
                 I don't know why. That's a program
10
   I stopped.
11
                Okay. Tell me about when you
         0.
12
   stopped the program.
13
                 At the end of the 13/14 season I
         Α.
14
   stopped it.
15
                At the end of the 13/14 snow
16
   season?
17
         Α.
                 Yes.
18
                 You stopped what?
         Q.
19
         Α.
                 The write-in for snow inspectors.
20
                 Is that because you didn't need new
         0.
21
   snow inspectors?
22
         Α.
                 Not necessarily, no, it was because
23
   I was getting applications from outside the
24
   department of people who had no base knowledge
```

```
of snow removal at all, that never drove the
2
   city streets. They're in offices, they're doing
3
   their other jobs, and they just thought they
   could come out and inspect snow, and I couldn't
5
   train them all. There are only 5, 6 plowable
6
   snowstorms in a season, you can't possibly train
7
   25 applicants.
8
         0.
                And -- so you're not saying that
9
   there wasn't a need to retain additional snow
10
   inspectors?
11
                No.
                      There's always a need for
12
   back-up inspectors. My primary inspectors, they
13
   come in every storm.
14
                 Did you add to the list of primary
         0.
15
   inspectors since 2014?
16
         Α.
                 There have been retirees, yes.
17
         0.
                 So you're just saying to me that
18
   you just stopped posting, that you were going to
19
   hire primary snow inspectors?
20
         Α.
                 Right.
21
                And that you changed the method
         Q.
22
   with how you were going to select the primary
23
   inspectors?
```

Α.

Yes.

24

```
1
         Q.
                 And that you no longer were going
2
   to post that people could apply for that job?
3
         Α.
                 Correct.
4
         Q.
                 And part of the reason why you
5
   changed it is because people were applying that
6
   you believed were not qualified?
7
         Α.
                 Correct.
8
         Q.
                 And one of the things that you
9
   mentioned is, you said people applied that never
10
   drove the city streets?
11
         Α.
                 Correct.
12
         0.
                 And what do you mean by that, never
13
   drove the city streets?
14
                 The people in the primary
         Α.
15
   inspectors, they're out on the city streets
16
   every single day. They know the city in and
17
   out, it's just -- it's different than just
18
   driving, you know, going from place to place in
19
   Springfield. You're actually working, you have
20
   to know where you're going, you have a job to
21
   do, you have to know where it is, you have an
22
   emergency, you have to know the quickest way to
23
   get there.
24
                 So are you telling me that you
         Ο.
```

```
1
   personally will not hire anybody as a primary
2
   snow inspector who hasn't driven the streets in
3
   the capacity of a job working in the snow for
   the City of Springfield?
5
                I don't consider them, no.
         Α.
6
         Q. Okay. So I'd like to look at the
7
   job description, and if we could, I'm going to
   move this over here.
9
                Go back to this.
         Α.
10
         Ο.
                Put that away and we'll go back to
11
   this. If you could turn to Bates Stamp 139, the
12
   job description 2012?
13
                      MS. deSOUSA: I'll need to
14
         look over your shoulder on this one.
15
                      MS. BRODEUR-McGAN:
16
         Exhibit 3.
17
                      MS. BRODEUR-McGAN: Off the
18
         record.
19
         (Off-record conference)
20
                      MS. BRODEUR-McGAN:
                                          Back on
21
         the record.
22
         Q.
                 (By Ms. Brodeur-McGan) The job
23
   description, sir, appears on -- is this a copy
24
   of the job description that was posted in
```

```
1
   posting of 141?
2
                 I believe so.
3
         Q.
                Okay. And I have not seen a job
4
   description for snow route inspector from the
5
   2013 time frame. Do you know if there was one
   in existence?
7
         Α.
                 I do not know.
8
         0.
                 If you could look at 139, can you
9
   tell me, did you ever change the content of the
10
   job description that is contained on 139 for
11
   purposes of the job description for snow route
12
   inspectors?
13
                I did not.
         Α.
                Do you have any information, and
14
         Ο.
15
   I'm going to refer you to the bottom portion of
16
   139, it says, knowledge, skills and abilities,
17
   and it lists various things underneath that
18
   section of 139. Do you know who drafted that
19
   portion of the job description?
                 No, I don't.
20
         Α.
21
                 Do you know who drafted any portion
         Q.
22
   of the 139 job description?
23
         Α.
                 No, I don't.
24
         Q.
                 Did you ever add to the job
```

```
1
   description for snow route inspectors?
2
                No, I did not.
3
                Do you know of anybody who changed
         Q.
   it since 2012?
4
5
                No, I don't.
         Α.
6
         Q. Have you personally ever been
7
   involved with changing job descriptions for
8
   anybody within the DPW?
9
                 In this DPW?
         Α.
10
         Q.
                 Yes.
11
         Α.
                 No.
                 Just so I'm clear, since you were
12
         Q.
13
   deputy director, you personally have never
14
   changed a job description of any DPW employee?
15
                 No, I did not.
16
                 And you've never been involved with
17
   changing any job descriptions of any employee
18
   while you have been a deputy director?
19
         Α.
                 No, I have not.
20
                 And sitting here today, you have no
21
   information about how the job descriptions were
22
   originally created?
23
                 No, I don't. This didn't exist
24
   when I was here. This was made up during this
```

```
1
   time.
2
                 Okay. When you say this, you're
         Q.
3
   referring to 139?
4
         Α.
                 Yes.
5
                 So when you were first working for
         0.
6
   the DPW for Springfield, as far as you knew,
7
   this snow route inspector job description that
   I'm looking at on 139 did not exist?
9
                 No, it did not.
         Α.
10
         0.
                 And to your knowledge, were there
11
   any job descriptions for snow route inspectors
12
   in existence when you were first working for the
13
   DPW?
14
         Α.
                 No, there were not. It was part of
15
   being a foreman.
16
                 Okay.
                        So this is a separate
17
   question, and I'm referring to the time when you
18
   first worked for the City of Springfield in the
19
   DPW, okay, when you were either a foreman or a
20
   laborer. When you -- did you ever inspect
21
   snowplow jobs in your capacity as either foreman
22
   in the earlier days or as a laborer?
23
         Α.
                As a foreman.
24
         Q.
                 And when you inspected as a foreman
```

```
1
   currently for snow route inspectors?
2
                 Straight time is 30 dollars an hour
3
   and overtime would be 45.
4
                 Okay. And from -- and let's -- I
         0.
5
   want to talk about snow inspector time frame.
   So you talk about winter, so you say 2013 winter
7
   to 2014 winter?
8
         Α.
                 Yes.
9
                 2014 winter to 2015 winter?
         Q.
10
         Α.
                 Yes.
11
                And 15 to 16?
         Q.
12
         Α.
                 Yes.
13
                 Okay. So for 13 to 14 and 14 to
         0.
14
   15, and 15 to 16, what was the rate of pay for
15
   snow route inspectors?
16
                 It hasn't changed since 2013, it's
17
   been the same.
18
                So the 30 and the 45?
         Q.
19
         Α.
                 Yes.
20
                 And how about for 2012 to 2013,
         0.
21
   what was the rate of pay?
22
                 I would have to look at the
         Α.
23
   posting, the letters, because it was -- I think
24
   it was less.
```

```
1
          Q.
                 Okay. So if you look at 140, that
2
   rate of pay published on that would be 13 to 14
3
   snow vear?
4
          Α.
                 Yes.
5
          Q.
                 Okay. And so you're saying, in
6
   order for you to tell me what the rate of pay
7
   was from 12 to 13, you would have to look at
8
   what?
9
                 141.
          Α.
10
          0.
                 Okay. And what was the rate of
11
   pay?
12
                 It says 25 dollars an hour.
         Α.
13
          0.
                 So do you believe that that pay of
14
   25 dollars an hour was used for snow inspectors
15
   that worked from 2012 to the 2013 winter?
16
                 I believe so. If it was there,
17
   they'd have to pay that rate.
18
                 Could they pay more?
          Q.
19
         Α.
                 No, they would pay what it says.
20
                 What it says on 141?
          0.
21
         Α.
                 Yes.
22
          0.
                 And what document -- and you can
23
   use the name of the document or what you call
24
   the document, what other documents would you be
```

```
1
   able to look at to confirm that the employees
2
   that were working as snow route inspectors from
3
   the 2012 to the 2013 winter were getting paid 25
   dollars an hour?
5
                 I think you'd have to go through
         Α.
6
   the payroll of that time frame.
7
                 The payroll of that time frame?
8
                 Yes. If an employee -- because of
         Α.
9
   union regulations, if an employee was already --
10
   if an employee was already making over 25
11
   dollars, like say one of the engineers, you
12
   can't cut his pay to 25 to make him at the
13
   snow -- he would get his regular rate.
14
                And what regulation do you believe
         0.
15
   says that?
16
         Α.
                They have the union contracts.
17
         0.
                 Could it be part of the selection
18
   process that you were not going to hire people
19
   that were making 40 dollars an hour to do a 25
20
   dollar an hour job?
21
         Α.
                 I don't know their thinking at that
22
   time.
23
                Did you involve that in your
         Q.
24
   thinking when choosing who the primary
```

```
1
   inspectors would be?
2
         Α.
                 No.
3
         0.
                 So is it also currently true that
4
   if there were primary inspectors on the list, if
5
   they were making more for their other job, then
6
   they would be getting paid more than 30 dollars
7
   or 45 dollars an hour for overtime for the job
   of snow inspector?
9
                 Can I clarify?
         Α.
10
                 Yes.
         0.
11
                 The 45 dollars is the overtime
12
   rate. No matter what their pay scale, that 45
13
   stands on overtime. I don't know what they make
14
   per se, but let's say an engineer was making 32
15
   dollars an hour, and the storm happened on
16
   straight time, I could not pay him 30, I would
17
   have to pay him his rate of pay.
18
                 SO where do you think it says that?
         Q.
19
         Α.
                 In the union contract.
20
                 And you're telling me that when you
21
   personally were involved with selecting who the
22
   primary inspectors would be, you did not
23
   consider whether or not their pay rate was
```

24

higher than the published rate?

A. No.

1

5

6

- Q. And you're telling me that you

  believe the union contract requires you to pay

  more if their single time rate was higher?
  - A. Their rate is stated in the contract, yes.
- Q. Okay. Do you know if the -- so let me understand one other thing. As far as you understand, there was no posting for snow route inspectors until the first time in 2012?
- 11 A. To the best of my knowledge, yes.
- Q. And then in 2012, this was a discrete job, snow route inspector?
- 14 A. That's what it appears to be, yes.
- Q. As well as 2013, it was a discrete job, snow route inspector?
- 17 A. Yes.
- Q. And in 2014, the 14 to 15, was
  there any longer a discrete job of snow route
  inspector?
- A. I did not post it, no.
- Q. So is there still currently,
  however, a discrete job of snow route inspector
- 24 from 2014 to 2015 year?

- 1 A. No, I did not.
- Q. And is it fair to say that you did
  not talk to anybody in, say, HR, about adding
  that as a required ability for the purpose of
  the job description for snow route inspectors?
- 6 A. No, I did not.
- 7 Q. I'm going to step back a little
  8 bit. In your journey as a supervisor and
  9 working for either the West Springfield DPW or
  10 Springfield DPW, or any other employer, were you
  11 ever familiar with the term of industrial
  12 organizational psychologist?
- 13 A. No.
- Q. Do you know anything about something called job studies done by -- and we're going to call those IOs, industrial organizational psychologist?
- 18 A. No.
- Q. Did you know anything about
  validation studies for purposes of determining
  job descriptions and essential functions of
  jobs?
- 23 A. No.
- Q. Have you ever heard anything about

```
1
   that?
2
         Α.
                 No.
3
         Q.
                 Okay. So it would be fair to say
4
   that your desire to add to a job description of
5
   the ability to know the roads in a snowstorm and
6
   have driven them, is not something you've
7
   discussed with an expert?
8
         Α.
                 No.
9
                 And not something you've discussed
10
   with an IO?
11
                 No. It comes from my 32 years of
12
   doing this job.
13
         0.
                 Okay. Now, let's get to who and
14
   how the lists of those inspectors were created
15
   and what you were involved with.
16
                      MS. BRODEUR-McGAN: Off the
17
         record.
18
         (Off-record conference)
19
                      MS. BRODEUR-McGAN:
                                           Back on
20
         the record.
21
                (By Ms. Brodeur-McCan) This is a
         Q.
22
   clean-up question. If you could turn to 131 and
23
   132, which, for counsel's purpose, is part of --
24
   so in your own words, are you familiar with what
```

```
you're looking at, to the left of the document,
2
   under this thing called job, it says 4616?
3
                 Yes, that's the snow inspecting
4
   code.
5
                 That's my question. So 4616 indeed
         0.
6
   is the snow inspection code?
7
         Α.
                 Yes.
8
                 And you know that for sure?
         0.
9
         Α.
                 I do.
10
         0.
                 Okay. And then the 0519 code, that
11
   is her other job, correct?
12
         Α.
                 Yes.
13
         0.
                 Okay. And so, can I now read this
14
   document and look for any time she's paid under
15
   the job code 4616 and determine that she did
16
   snow inspection work?
17
                 Yes. I found another one.
         Α.
18
                 Okay, good. 183?
         0.
19
                 183.
         Α.
20
                      MS. deSOUSA: Is that page 20?
21
                      THE WITNESS: It's page 36.
22
                 (By Ms. Brodeur-McGan) We also
23
   have the code 4616, under the date -- and by the
24
   way, what is the date on this one? We may need
```

```
1
   not created just for the lawsuit, these are
2
   payroll records?
3
         Α.
                Yes.
4
         0.
                And would you believe that these
5
   are reliable copies of the actual documents?
6
         A. Yes.
7
                And does the City typically print
8
   these or are these -- is this information
9
   typically kept within the Munis system?
10
         Α.
                Kept in the Munis system.
11
                Okay. Did you ever, in preparation
12
   for this case or in preparation for today's
13
   deposition, look at these specific documents,
14
   148 through 246, to determine how many snow
15
   inspector jobs or times Ms. Williams worked?
16
                 I didn't go through these
17
   documents, no.
18
                Okay. So sitting here today -- and
         Q.
19
   by the way, these only go back to 2012, correct,
20
   these Bates Stamp numbers?
21
         Α.
                Yes.
22
                Do you know whether or not she
23
   worked as a snow route inspector prior to
24
   January 2012?
```

- A. No, I don't.
- Q. Do you have an understanding of how many times Ms. Williams worked as a snow route inspector other than what we've just looked at here?
- A. No, I don't. The only days I know of are the ones in February of '14.
- 9 by the next question. So prior to coming here
  10 today, did you know -- and prior to just looking
  11 at this, did you know how many times
- Ms. Williams worked as a snow route inspector, ever, for the City of Springfield?
- 14 A. Just from when I was here.
- Q. Okay. When you were here, meaning when you were at the DPW from 2013 forward, you knew whether or not she worked as a snow route inspector?
- 19 A. Correct.
- Q. So did you know whether or not she ever worked as a snow route inspector prior to 22 2013?
- A. That I do not know.
- Q. Okay. Did you ever ask her or

```
1
   anybody else if she had?
2
                 No, I did not.
3
         0.
                 Do you know whether or not you
4
   could search the Munis system and ask it to
5
   print out all people who ever got paid under
6
   code 4616?
7
                 I would have someone do it, I
8
   quess.
9
                But it's doable?
         Q.
10
         Α.
                 It's doable.
11
         (Time stamped at 11:56 a.m.)
12
                      MS. BRODEUR-McGAN: Please
13
         mark that question.
14
         (Question marked in Index)
15
                      MS. BRODEUR-McGAN: At some
16
         point, I am going to ask that the City of
17
         Springfield produce the persons paid under
18
         code 4616 from the period of 2010 to 2017,
19
         which I think is part of Schedule A of the
20
         deposition notice anyway, the 30(b)(6), so
21
         it's part of what we've already discussed,
22
         but I think that's the easier way to find
23
         it.
24
                      MS. deSOUSA: Okay. I'll look
```

```
1
   basically snow costs, who worked.
2
                Okay. And it says Work Order
3
   Details-JPR. What is JPR?
4
                John Rooney. I don't know his
         Α.
5
   middle name. He developed this report.
6
   Q. And this report is divided by
7
   years, is that fair to say?
8
                By storms. Each storm has its own.
9
         Q.
                So Bates stamp 311, which is the
10
   first one, is a storm that would have been
11
   December 17, 2013, that ended December 18,
12
   2013 -- strike that.
13
                So the first three pieces of paper
   which are Bates stamp 311, 312 and 313, are from
14
15
   a storm where it says, start date, December 17,
16
   2013, that would be the start of a storm,
17
   correct?
18
                Correct.
         Α.
19
         Q.
                And then stop date December 18,
20
   2013?
21
         Α.
                Correct.
22
                So this would be one storm?
         Q.
23
         Α.
                Yes.
24
                And it would be details of who
         Q.
```

```
1
   worked that storm?
                Who worked, who -- yes, who worked
3
   and their hours.
4
         Q.
                Okay. And can we also determine
5
   how much they were paid by looking at the costs
   column on these documents?
7
         Α.
                Yes.
8
         Ο.
                And we can actually determine how
9
   much they were paid based on how many hours they
10
   worked, dividing it into the costs column?
11
         Α.
                Yes.
12
         0.
                And we could also determine if they
   were overtime hours or regular hours?
13
14
         Α.
                Yes. They are displayed under the
15
   columns.
16
                Okay. Now, I noticed from looking
         Q.
17
   at these Bates stamps 311 through 326, that
18
   sometimes names are repeated?
19
                The system can only -- it can't
         Α.
20
   take a name and split up the overtime from the
21
   regular time, so you have to put it in twice.
22
         0.
                Okay. And on Bates stamp 313,
23
   there are two Williams listed on that last page?
24
         Α.
                Yes.
```

```
1
   fact -- his name is not in the application list
2
   of applications that we have?
3
         Α.
                 Okay, yes.
4
         0.
                 And again, you told me there is a
5
   set of 2013 applications you believe that
6
   existed?
7
         Α.
                 I do, I just never found them.
8
                 Okay. Did you circle the names
         0.
9
   that are on Bates Stamp 314 through 317?
10
         Α.
                 Yes.
11
         Q.
                 And why did do you that?
12
         Α.
                 To show that they were inspectors.
13
                 And why is that relevant?
         0.
14
         Α.
                 Well, that's what I thought this
15
   was about.
16
                 Okay. So are there people that are
         Q.
17
   not inspectors that are listed on 314 through
18
   317?
19
         Α.
                 Yes, there are.
20
                        So let me -- I'm not sure I
         Q.
                 Okay.
21
   understand this, so let me try to understand a
22
   little better. So 314 through 317 lists
23
   everybody who worked a particular storm?
24
         Α.
                 Yes.
```

```
1
   listed on Exhibit 5?
         Α.
                 Yes.
3
                 And backups listed on Exhibit 5?
         Ο.
         Α.
                 Yes.
5
                And does the document differentiate
         0.
   between the two?
7
         Α.
                 No.
8
         0.
                 Would you be able to look at this
   and tell me which ones were backup and which
10
   ones were primaries for the relevant years
11
   listed?
12
         Α.
                 Yes.
13
                 And how would you be able to tell
14
   me that, is it based on something from the
15
   document or just from your head?
16
                Just from my head.
17
                 So basically, it's only in your
18
   head who the primaries versus the backup
19
   inspectors were for the years listed on Exhibit
20
   5?
21
         Α.
                 Yes.
22
                 Did you ever reduce it to one
         Q.
23
   list -- that was a bad question -- strike that.
24
                 The list that's in your head that
```

```
1
   was primary versus backup?
2
         Α.
                 Yes.
3
                 Did you ever reduce that to writing
         0.
   and differentiate between the two?
5
         Α.
                 Yes.
6
          Q. And have you seen that list?
7
         Α.
                 Yes.
8
         0.
                 Okay. And do you have that list in
   your hand?
10
         Α.
                 Yes.
11
                      MS. BRODEUR-McGAN: Let's mark
12
         that as Exhibit 6.
13
         (Exhibit 6, Revised Inspecting List for
14
         2015/16 Season, marked for identification)
15
              (By Ms. Brodeur-McGan) In your own
16
   words, what is Exhibit 6?
17
         Α.
                This was my revised inspecting list
18
   for 2015/16 season.
19
                Okay. And this has the list of
         Q.
20
   primary inspectors and backups?
21
         Α.
                Yes.
22
                 And the backups are contained in
23
   the left side of this document?
24
         Α.
                Yes.
```

```
1
         Q.
                 And everybody that's listed under
2
   primary in the block was a primary inspector for
3
   the 2015 time frame?
         Α.
                 Yes.
5
                 Actually, this document says 2016
         Ο.
6
   on the top, do you see that?
7
         Α.
                 Right. That's '16.
8
         Q.
                 So is there a 2015 one?
9
                 Yes.
         Α.
10
         0.
                 I'm going to show you something
11
   we've already marked, Exhibit 3.
12
         Α.
                 Yes, okay, this is my newest one
13
   for '16.
14
                 Okay. So Exhibit 6 is the 2016
         0.
15
   list. Exhibit 3 was the 2015 --
16
         Α.
                 It should say 15/16 list.
17
         0.
                 So Exhibit 3 should read 2015 to
   2016 list?
18
19
         Α.
                 Right.
20
                 And Exhibit 6 is just 2016?
         0.
21
         Α.
                 I didn't put it in, but that was my
22
   final list from this past winter, 16/17.
23
         Q.
                 So Exhibit 6 is actually the list
24
   for the 2016 to 2017 winter?
```

```
1
         Α.
                 Yes.
2
                 And it was the final list?
          Q.
3
         Α.
                 Yes.
          0.
                 And you did this list, Exhibit 6?
5
         Α.
                 Yes.
6
                 And Exhibit 3, did you do this list
7
   as well?
8
          Α.
                 Yes.
9
          Ο.
                 Okav.
                        And when I say, did you do,
10
   there's a couple of elements of did you do.
11
   you physically type the names or change the
12
   names that appeared on Exhibit 3?
13
         Α.
                 No.
                      These were the ones I kept --
14
   I was using from before.
15
                 I don't understand what you mean.
16
   I'm talking about Exhibit 3, which is the 2015
17
   to 2016 storm.
18
          Α.
                 My years are getting mixed up here.
19
                      MS. deSOUSA: Take your time.
20
         While he's reviewing what's in front of
21
         him, I just want to note that the
22
         documents that he's referring to are part
23
          of the supplementation that we gave you
24
          this morning to interrogatories, this
```

```
1
         Exhibit 6.
2
                 (By Ms. Brodeur-McGan) So maybe it
3
   would help if I restate the original question.
4
         Α.
                 Yes, please.
5
                 So again, let's step back.
         0.
6
   question was, did you ever do -- you talked
7
   about things being in your head -- did you ever
8
   do a list of primary inspectors and backup
9
   inspectors for relevant years?
10
         Α.
                For relevant years?
11
         0.
                 For various years.
12
         Α.
                 Oh, okay. I changed everything for
13
   16/17. The only thing I did for 15/16, we had a
14
   whole new order of phones come in for all the
15
   inspectors to have a city phone, and I changed
16
   all the phone numbers.
17
                      MS. deSOUSA: Can we go off
18
         the record for a second?
19
                      MS. BRODEUR-McGAN:
                                           Sure.
20
          (Off-record conference)
2.1
                      MS. BRODEUR-McGAN: Back on
22
         the record. We're going to break for
23
         lunch.
24
          (A lunch recess was taken)
```

```
1
                      MS. BRODEUR-McGAN: Back on
2
         the record.
3
         (Exhibit 7, Supplemental Documents, Bates
4
         Stamp 353 through 366, marked for
5
         identification)
6
                  MS. BRODEUR-McGAN: Going back
7
         on the record, before the deposition
8
         started, Attorney deSousa produced
9
         additional draft, unsigned copies of the
10
         supplemental interrogatories, with
11
         additional documents behind it or attached
12
                 I have collectively marked these
13
         new materials given to me today, Bates
14
         Stamp 353 through 366, and some of these
15
         documents attached hereto were already
16
         discussed with the witness, and if they
17
         were, we marked them separately earlier in
18
         today's deposition. But for purposes of
19
         the record, the supplemental production by
20
         the defendants on this date is
21
         collectively marked as Exhibit 7.
22
                Mr. DeSantis, I've had an
         Q.
23
   opportunity -- I'm going to show you Exhibit 7
24
   collectively -- I've had an opportunity to look
```

```
1
   at them and I have some -- just some questions
2
   about, you know, how they were created, who
3
   created them, and how they were found, if you
4
   will, by the defendants for purposes of being
5
   produced today. So what I would like you to do
   first is to look at them so you can get familiar
7
   with what's attached.
8
         Α.
                 Okay.
9
                      MS. BRODEUR-McGAN:
                                           The
10
         witness indicates he wants to talk with
11
         counsel. We'll go off the record for a
12
         second.
13
          (A recess was taken)
14
                      MS. BRODEUR-McGAN: Back on
15
         the record.
16
                 (By Ms. Brodeur-McGan)
         0.
17
   DeSantis, I have to tell you, I'm completely
18
   confused, and let me tell you what I'm trying to
19
   determine, one way or another, is, I would like
20
   to see if there are documents that can reflect
21
   who the inspectors were for various years.
22
         Α.
                 Okay.
23
         0.
                 And I'm looking ultimately for the
24
   years 2010/11, the snow years, 2010/11, 11/12,
```

```
1
   12/13, /13/14, 14/15, 15/16, 16/17, okay?
2
   let me finish this process. Sitting here today,
3
   I do not understand if there is a piece of paper
   that could show me the list of inspectors for
5
   those various years. So if you can help me
6
   figure out if there are papers or documents that
7
   can show me the list, if they are accurate, and
8
   explain how they were created.
9
                        10/11, and 12, I have to
         Α.
                Okav.
10
   tell you, I don't know. 13/14 is when I
11
   inherited, I inherited this sheet. And this is
12
   my list of primary inspectors, in the box.
13
                Okay. And when you say, this is
         0.
14
   the list, you're pointing to -- you're picking
15
   one of these numbers, Bates Stamp 357, and
16
   you're saying that those that are contained in
17
   the square box, which is on the left side of
18
   357, were your primary inspectors?
19
         Α.
                 Yes.
20
                And let me just clarify something
21
   else you said. You said 10, 11 and 12, you
22
   don't know?
23
                I don't know.
         Α.
24
         Q.
                Does that mean the snow year, 10 to
```

```
1
   11, 11 to 12 and 12 to 13, you don't know?
                Correct. I'm assuming these were
3
   the guys in place at the time, or the people in
   place, that's what I'm assuming, I have no idea.
5
         Q.
                 So you don't know?
6
         A. No.
7
                And you said that you're assuming
         0.
8
   that the names that are in the box, that are
9
   listed on 357, were the previous years, 10, 11
10
   and 12, but you don't know?
11
                 That's my assumption, I don't know.
12
         Q.
                Okay. And what I'm trying to
13
   determine is, did you or anybody, while you were
14
   working at the DPW in the year 2013 or
15
   thereafter, make changes to who was on the
16
   primary list, i.e., in that box, as an
17
   example --
18
         Α.
                Right.
19
         Q.
                -- and changes to either
20
   secondaries or backups?
21
         Α.
                No. I did not make any changes.
22
                For any of the years that we were
         Q.
23
   discussing?
24
                For this 2013/14.
         Α.
```

```
1
         Q.
                 So 2013 to 2014, you did not make
2
   any changes to those who were listed as a
3
   primary inspector or those who were listed as a
4
   backup?
5
                Correct.
         Α.
6
              Did anybody make changes?
7
         Α.
                 No.
8
         0.
                 Did Jean Williams work as a snow
9
   inspector in 2013 to 14?
10
         Α.
                 Yes she worked the February
11
   snowstorm, the 13th and 14th of February.
12
                 Okay. So because she worked a
13
   storm in 2014, can you assume that she was
14
   listed as a primary or backup snow inspector in
15
   the previous year?
16
         Α.
                 I can assume she was listed as a
17
   backup.
18
                 But you have not seen documents and
         O.
19
   you don't know for sure?
20
                 No. No, 13/14 is what I have.
21
   don't have anything previous.
22
                 So 13 and 14 are what you have, you
         Q.
23
   have nothing for previous years?
24
         Α.
                 Correct.
```

```
1
   inspector ever before?
2
                 He was on -- not that I know of.
 3
         Ο.
                 Okay.
                        So Ed Williamson was added
   to the Bates stamp 359 list as a primary
 4
5
   inspector, correct?
 6
         A. Correct, yes.
 7
                 For the 2015/16 snow inspection
8
   year, correct?
9
         Α.
                Yes.
10
                And to your knowledge, he had not
         Q.
11
   previously been a snow inspector?
12
         Α.
                 No.
13
                 And what does Ed Williamson do?
14
         Α.
                He was the foreman that replaced
15
   Charles Sumares. He was promoted.
16
                 Okay. Do you know when he was
         0.
17
   promoted to foreman?
18
         Α.
                 Right after Mr. Sumares retired.
19
                And do you know whether or not
         Q.
20
   Mr. Williamson had originally applied to be a
21
   snow inspector?
22
         Α.
                 I don't know. I don't remember
23
   seeing his name.
24
                 Do you know whether or not Mr. Ed
```

```
1
   Williamson asked you to be added to the primary
2
   list of inspectors for snow inspectors?
3
                 That was part of his promotional
4
   thing -- if he was the foreman, he had to do
5
   snow inspecting.
     Q. Okay. Tell me more about, what you
7
   mean by that.
8
                I was brought up through the system
   a certain way, and when I promote a foreman, I
10
   tell him in the interview, you're going to be a
11
   snow inspector, that's the way it is. If you
12
   don't want to inspect snow, then you don't want
13
   to be a foreman.
1.4
                So this is going back -- so what
15
   you do when you hire a foreman is, you make them
16
   a snow inspector, yes?
17
         Α.
                Yes.
18
                And you make them do that job as a
19
   snow inspector?
20
         Α.
                Yes.
21
         Q.
                Which is a separate and discrete
22
   job?
23
         Α.
                Yes.
24
         Q.
                Even if they don't want to be?
```

```
1
         Α.
                 Yes.
2
         0.
                 So you actually made Mr. Williamson
3
   be a snow inspector when he had not even
   applied?
5
         Α.
                Right. He applied for the foreman
   job.
7
                Okay. And just -- I want to make
         Q.
8
   sure I'm not inferring something --
         Α.
                 Yes.
10
         Q.
                 -- but the way I'm taking this from
11
   what you said so far is that Mr. Williamson
12
   indeed did not apply to be a snow inspector?
13
         Α.
                 I would have to look through the
14
   letters.
15
                Okay. Did he ever say to you that
         0.
16
   he did not want to be a snow inspector?
17
         Α.
                 No.
18
                 Did you have a discussion with
         Q.
19
   Mr. Williamson about --
20
         Α.
                 Yes.
21
                      MS. deSOUSA: You have to
22
         wait.
23
                Did you ever have a specific
24
   discussion with Mr. Williamson about whether or
```

```
1
   not he wanted to do the snow inspector duties?
2
                We talked about it during his
3
   interview, ves.
4
                And what did he say?
5
         Α.
                He said he was willing to be a snow
6
   inspector.
7
                Okay. But willing to and wanting
8
   to are two separate things. So did he express
   to you a desire for him to want to do those
9
10
   duties?
11
            He didn't express a negative
12
   reaction to it.
               Okay. But you didn't hear any
13
14
   words that sounded like, I want to do the snow
15
   inspector responsibilities?
16
                Not to that -- no, not that exact
17
   wording.
18
                I'm trying to get a sense of the
         0.
19
   reality of the conversation you had with
20
   Mr. Williamson, and it's fair to say that you
21
   told him he has to do this?
22
         Α.
                I put it in the job description as
23
   performing.
2.4
            Okay. So you said you put it in
         Q.
```

```
1
   the job description. You actually added to the
2
   job description for foreman for DPW?
3
         Α.
                 Yes.
4
         0.
                 When do you think you first edited
5
   the foreman job description?
6
       A. He probably was the first, because
7
   Mr. Sumares was the first foreman to retire
8
   under my watch.
9
         (Time stamped at 1:55 p.m.)
10
                      MS. BRODEUR-McGAN: Please
11
         mark that question.
12
         (Question marked in Index)
13
                      MS. BRODEUR-McGAN:
                                           I'm going
14
         to ask that you produce the job
15
         description for foreman that you actually
16
         drafted, that you just referenced in this
17
         deposition, okay?
18
                 (By Ms. Brodeur-McGan) So going
         Q.
19
   back to -- well, actually, let's look at this
20
   document while we have it in front of us, Bates
21
   Stamp 359. This document does not have
2.2
   Ms. Williams on the document as a backup,
23
   correct?
24
         Α.
                 Spare inspector, but not under the
```

```
1
   term backup.
2
                And if Ms. Williams had been listed
3
   as a backup inspector, in fact, in the previous
   year, which is listed on 358, correct?
4
5
         Α.
                Yes.
6
        Q. Okay. So just focusing on how
7
   Ms. Williams got removed from document 359 as a
8
   back up, if you could tell me how that happened?
9
         Α.
                Yes. She was working with George
10
   Larue, who is number -- the 11th name down on
11
   357.
12
                Okay. And that's relevant because?
         Q.
13
         Α.
                Because he was training her, and
14
   when I asked him how she was doing, he told me
15
   she wasn't doing what she needed to do.
16
         0.
                During training?
17
         Α.
                Yes. She was pretty much there to
18
   be there and didn't care much about what was
19
   happening, that's what I was told.
20
                And when were you told that?
         Ο.
21
         Α.
                After the snowstorm. After he was
22
   telling me he was getting ready to retire.
23
                And when was that?
         Q.
24
         Α.
                After that season also.
```

```
1
         Α.
                 No.
2
         Q.
                 Did anybody ever tell her that?
3
         Α.
                 No.
4
         0.
                 Why?
5
                 I don't know.
         Α.
6
              Were you made aware that
7
   Ms. Williams brought a MCAD complaint?
8
         Α.
                 Yes.
9
                 Did she actually tell you that she
         0.
10
   believed she was being discriminated against?
11
         Α.
                 Yes.
12
         0.
                 And did you have a face-to-face
13
   conversation with her about it?
14
                 I told her that she needed more
         Α.
15
   training.
16
                 I didn't hear that. I'm sorry?
         0.
17
         Α.
                 She needed more training. She also
18
   was not going to get called every storm, backups
19
   do not always get called, and I explained that
20
   to her. And she wanted to be a primary and I
21
   said, you're not ready.
22
                 Did you ever tell her that you were
          0.
23
   going to remove her from the list as a backup
24
   because Mr. Larue had issues with things that
```

```
1
   she did while training?
2
                 I removed a lot of people from the
3
   backup list. There's a reason for it, and I'm
4
   going to tell you why.
5
                You have to answer my question.
         Q.
6
                   MS. deSOUSA: You have to let
7
         her ask the questions.
8
                      THE WITNESS: I get it.
9
                      MS. deSOUSA: You're trying to
10
         answer a question she hasn't asked you
11
         yet.
12
                      THE WITNESS: I have a hard
13
         time with certain -- I'm used to being in
14
         charge. I'm sorry.
15
                 (By Ms. Brodeur-McGan) So my
16
   question was, you were having a face-to-face
17
   conversation with her about her concerns, and
18
   specifically discrimination, correct?
19
         Α.
                 Yes.
20
         Q.
                And you did not tell her that
21
   Mr. Larue had some concerns about her
22
   performance while training?
23
         Α.
                 I didn't say that. I said she
24
   needed more training to be a primary.
```

```
1
         Q.
                Okay. But you gave me some more
2
   background of what Mr. Larue said about her.
3
                That's what he told me. I asked
4
   him to put it in writing and he never did.
5
         Q.
                Okay. Well, you were his
6
   supervisor, right?
7
         Α.
                Yes.
8
         0.
                So why didn't you make him put it
   in writing?
10
         Α.
                When I told him to put it in
11
   writing, he said he would, and the next thing I
12
   know he's retiring. It wasn't like I had much
13
   of a chance to get after him.
14
                Okay. So you personally removed
         Q.
15
   Ms. Williams from the backup list as a backup
16
   inspector?
17
         Α.
                Yes.
18
                And you did that the year that it
         0.
19
   came in effect, which was which year?
20
                 115.
         Α.
21
                So that would have been the 2015 to
         0.
22
   2016 snow year?
23
         Α.
                Yes.
24
                Listed on Bates Stamp 359?
         Q.
```

```
1
         Α.
                 I found out that these individuals
2
   were salaried individuals, and they were
3
   getting -- besides their salary, they were
4
   getting snow rate, snow inspector rate.
5
                Okay. So they were actually
         Q.
6
   getting double paid?
7
         Α.
                Yes.
8
         0.
                And when did you first learn that?
9
                 It was before the winter of 15/16.
         Α.
10
         Q.
                 So before the winter of 15/16?
11
                No, no, I'm sorry, this one here,
         Α.
12
   14/15.
13
         Q.
                So before the winter of 14/15?
14
         Α.
                Yes.
15
                You learned that certain
         0.
16
   individuals were salaried and so when they
17
   performed this snow inspector role, they were
18
   actually getting paid on top of the pay that
19
   they're getting from another source, like
20
   getting paid twice?
21
         Α.
                 Yes.
22
         Q.
                 Okay. And can you tell me, looking
23
   at 359, the names of those individuals that were
24
   salaried that you could not use for snow
```

```
1
   inspectors?
2
                  Phil Dromey, Mark Hebert.
          Α.
3
                  Are they listed somewhere?
          Q.
                  Yes, they're on the side bar here.
 4
          Α.
5
          0.
                  So some of these names say, did not
6
   use?
7
          Α.
                  Yes.
8
          0.
                  Do all the ones that say, did not
9
   use, were they salary?
10
          Α.
                  Yes.
11
                  So if I'm looking --
          Q.
12
          Α.
                  And Phil Dromey should have been.
13
   It's right under, did not use, here.
14
                  Okay. So Fran Connors, salary?
          Q.
15
          Α.
                  Yes.
16
          Q .
                  Tom McCall, salary?
17
          Α.
                  Yes.
18
                  Bobby Williams, salary?
          Q.
19
          Α.
                  Yes.
20
                  Phil Dromey, salary?
          Q.
21
          Α.
                  Yes.
22
                  Mark Hebert, salary?
          Q.
23
          Α.
                  Right. And down at the bottom,
24
   David Carter, he's salary. I couldn't use him
```

```
1
   inspectors, period?
2
         Α.
                Yes.
3
                And you found that out before the
         Q.
4
   14/15 snow season?
5
         Α.
                Yes.
6
         Q. And how did you find that out?
7
                 It was through the administration
8
   with Chris Cignoli. He was telling me that they
   were salaried employees and they're not supposed
10
   to be getting inspector pay also.
11
                And was there any discipline to
12
   those people, did they know they were double
13
   dipping?
14
                No, they were doing it under the
         Α.
15
   last administration, and no one said anything to
16
   them.
17
                 Okay. And did you personally tell
         0.
18
   them, at some point, that they couldn't be paid
19
   separately for doing snowplow inspections?
20
                 Mr. Cignoli told them.
21
                 Okay. Now, before I forget, we've
         0.
22
   talked about primary inspectors, those are the
23
   people in the box?
24
                 Mm-hmm.
         Α.
```

```
1
   anyways, so I'm just going to do a couple of
2
   other things. So can you look at, also in
3
   Exhibit 7, Bates 363, and do you know what that
4
   document is?
5
                 It's a payroll adjustment sheet.
         Α.
6
         Q.
                        And what it is used for?
                 Okav.
7
         Α.
                 It was to show snow inspectors out
8
   of the department that worked on these
9
   particular snowstorms in 2012 and 2013.
10
         Q.
                 Okay. So this here has a date on
11
   the top of December 29, 2012, correct?
12
         Α.
                 Yes.
13
         Q.
                 And it says, adjustment
14
   description, and then it says, next to
15
   everybody's names, trained as snowplow
16
   inspector, 25 dollars an hour, do you see that?
17
         Α.
                 Yes.
18
                 So what does that mean?
         0.
19
                 I don't know, but I assume they
         Α.
20
   were trained as snow inspectors at 25 dollars
21
   and hour.
22
                 Okay. And they were paid for that?
         Q.
23
         Α.
                 Yes.
24
                 For instance, Dave Cotter
         Ο.
```

```
1
   was trained as a snow inspector for 11 hours at
2
   25 dollars an hour?
3
         Α.
                 Yes.
4
          0.
                 And then there's an earnings code
5
   of 903?
6
         A. That's what it says, yes.
7
                 Do you know what that earnings code
          Ο.
8
   is for?
9
                 No, I don't.
         Α.
10
                 Do you know who trained these
          Ο.
11
   people?
12
         Α.
                 No, I don't.
13
                 Do you know if it was the same
          0.
14
   person?
15
          Α.
                 I don't know.
16
                 Do you know which year they were
          0.
17
   trained in?
18
          Α.
                 This was before me. No, I don't.
19
                      MS. BRODEUR-McGAN:
                                            For
20
          Attorney deSousa's benefit, one of the
21
          supplemental questions will be based on
22
          this conversation, at 2:35, at the end of
23
          the depo, and I'll put it in the letter.
24
                 (By Ms. Brodeur-McGan) So do you
          Q.
```

```
1
         0.
                 You have hard documents in the
2
   computer?
3
         Α.
                No, hard documents.
4
         Ο.
                 Oh, so you have hard documents and
5
   computer access?
6
         A. Correct.
7
                 So what do you physically -- what
8
   would you be able to look up to help you make
9
   that list?
1.0
                 I'm going to have to see when the
         Α.
11
   -- I'm going to have to look up and see when
12
   they were going and who they were with. I have
13
   a few that I know off the top of my head, but
   it's not going be -- if you want them.
14
15
                 Yes, I'll take some off the top of
         0.
16
   your head.
17
                 Luca Mineo and Connor Knightly.
         Α.
18
                 Were those people trained or
         0.
19
   trainers?
20
         Α.
                 They were trained. And Tyrone
21
   Holt.
22
                 And he was trained?
         Q.
23
                 Yes. They had to go out for a full
         Α.
24
   season with someone.
```

```
1
         0.
                 And who else?
2
         Α.
                 And Eddie Williamson.
3
         Q.
                 He had to be trained?
4
         Α.
                 He was trained, yes.
5
                 And those four names you just
         0.
6
   thought of off the top of your head, they were
7
   trained since you started, which was October of
8
   2003, to present?
         Α.
                 2013.
10
         Ο.
                 So they were all trained in 2013?
11
         Α.
                 Yes.
12
                      MS. deSOUSA: No, I think she
13
         was correcting you because you said 2003.
14
         So he's not indicating that it was -- that
15
         all the training was done in 2013.
16
                 (By Ms. Brodeur-McGan) Okay.
         0.
17
   the four people you just mentioned that were
18
   trained, which years were they trained in?
19
         Α.
                 Eddie Williamson was the 14/15
20
   season.
            Also, Connor Knightly was trained prior
21
   to that, the 13/14 season. And Luca Mineo was
22
   trained in 13/14 -- wait a minute, let me just
23
   doublecheck. Yes, Luca Mineo was trained in
2.4
   13/14.
```

```
1
                 How about Connor Knightly?
         0.
2
         Α.
                 Same thing.
3
         Q.
                 And then, how about Tyrone Holt?
                 That was the 14/15 season -- I'm
4
         Α.
5
   sorry, 15/16.
6
        Q. Did you make any attempts, you, to
7
   have Ms. Williams trained at all, ever, since
   you've been deputy director?
9
         Α.
                Just the 13/14 season.
10
         0.
                And that you've already referenced
11
   with Mr. Larue?
12
         Α.
                Yes.
13
         0.
                 And can I show you what I'm talking
14
   about -- remember I mentioned that Mr. Larue
15
   didn't have time or couldn't train Ms. Williams?
16
         Α.
                 Sure.
17
         0.
                 Exhibit 4, Page 4 of 7, and if you
   could read -- feel free to read the statement,
18
19
   but I'm really interested in the answer down
2.0
   here.
21
                Which section?
         Α.
22
         0.
                 The second paragraph. And after
23
   you read it to yourself, I'll read it out loud
24
   and state the question.
```

```
1
         Α.
                Answer number 6, is that what
2
   you're saying?
3
         Q.
                Let me show you. I want you to
4
   read this.
5
                Oh, okay.
         Α.
6
        Q. So I'm going to read something out
7
   loud and ask you a question. So page 4 of 7, so
8
   page 4 of Exhibit 4, marked today, has an answer
   of the defendant, given to the MCAD, and says,
10
   "As further answering, George Larue was the
11
   primary inspector who was training the
12
   complainant. That training began during the
13
   2012/13 winter season. During the first storms
14
   of the 13/14 winter season, he was out and could
15
   neither inspect nor train the complainant."
16
   my question is, do you know that Mr. Larue was
17
   out during the 13/14 season and could not train
18
   and/or inspect the work of Ms. Williams?
19
                I would have to look it up.
20
   don't know that for sure.
21
         Q.
                Do you know -- remember, you did
22
   sign this document, right, your signature is on
23
   here?
24
         Α.
                I do.
```

```
1
         Ο.
                 And do you remember reading that
2
   before?
3
         Α.
                 No.
4
         0.
                 Do you know where that information
5
   came from?
         A. No.
7
                 Do you know who would know where
8
   that information came from?
9
         Α.
                 That could have been Mario. Like I
10
   said, we were working on it together.
11
                 Do you remember Mr. Larue being out
12
   during the entire winter season, as listed?
13
                 He wasn't out during the entire
         Α.
14
   winter season.
15
         0.
                Okay.
16
                 He might have been out the first
17
   storm of 2013/14, but he trained her on January
18
   3, 2014.
19
              Okay. So do you have any idea what
         Q.
20
   that means?
21
                      MS. deSOUSA: I think what
22
         he's referring to, for the record, is the
23
         part reading during the first storm of the
24
         2013/14 winter season.
```

```
1
         Α.
                 He was out, okay, but he was back
2
   by January, which was the same season.
3
                 So on page 5 of 7, I'm going to
         Q.
4
   read this, it says, "He felt that she needed
5
   more training before she could go out on her
   own. That training took place and was completed
7
   when the complainant and Mr. Larue went out
8
   together in response to snowfall on January 3,
9
   2014."
10
                 Right.
         Α.
11
         0.
                 Did I read that accurately?
12
         Α.
                 Yes.
13
         Q.
                 Was her training completed on
14
   January 3, 2014?
15
                 Not that I felt, no.
16
                 Okay. But this document says her
         Q.
17
   training was completed on January 3, 2014,
18
   correct?
19
         Α.
                 That's what it says, yes.
20
                 Do you have any reason to believe
21
   that it's inaccurate?
22
         Α.
                 I might have misread it. I don't
23
   know.
24
         Q.
                 Okay. Well, sitting here today --
```

```
1
                      MS. deSOUSA: I'm going to ask
2
         that he be allowed to read the entire
3
         paragraph.
4
                 You're assuming that completed
5
   means that she was fully trained. That's not
   what that says, from my look. It says training
7
   took place and was completed on this snowstorm.
8
   That doesn't mean that her training was
9
   completed, that particular day was. That's how
10
   I read it.
11
                 So the sentence that says that the
12
   training took place and was completed when the
13
   complainant and Mr. Larue went out together in
14
   response to snowfall on January 3, 2014, does
15
   not mean that her training was completed on
   January 3, 2014?
16
17
         Α.
                That's how I read it.
18
                 Okay. So was there additional
         Q.
19
   training that she had after January 3, 2014 that
20
   you were aware of?
21
                 February 14, 2014.
         Α.
22
                 Okay. And do you know who did
         Q.
23
   that?
24
         Α.
                Mr. Larue.
```

```
1
                 (By Ms. Brodeur-McGan)
         0.
                                         Let me
2
   rephrase this. There's nothing in the
3
   documentation that was given to the MCAD that
4
   memorialized that you inspected Ms. Williams'
5
   inspection work after the storm of February 14,
6
   2014 and you felt she had done a poor job?
7
                 Correct.
                           They didn't ask me that.
8
   I responded to the questions they asked me.
9
         Ο.
                Okay. So did you remove
10
   Ms. Williams as an inspector because she had
11
   done a poor job?
12
                No, I removed her because I was
         Α.
13
   trying to get people with a base skill back into
14
   the system like it used to be. People that knew
15
   the roads, people that deal with vendors, people
16
   that deal with contractors, people that deal
17
   with complaints, people that deal with resident
18
   complaints.
19
         0.
                And how did you accomplish that?
20
                 By going with foremen, working
21
   foremen, code enforcers who have to deal with
22
   irate people every day, who know the streets
23
   better than anybody, people that are always
24
   there. That's how I went by.
```

```
1
          Α.
                 I added Connor Knightly, Luca
 2
   Mineo, Tyrone Holt.
 3
                 And who else?
          0.
 4
          Α.
                 Nobody.
 5
                 And when did you add them?
          0.
 6
                 After the 2014 season.
          Α.
 7
          Q.
                 So after 2014/15 snow season?
 8
                 Hang on. At different times.
          Α.
                                                   Α
 9
   couple of them were -- Luca and Connor were
10
   2014/15.
              Tyrone was not until 2015/16, and
11
   Eddie was right after Mr. Sumares retired in
12
   2014.
13
                 And they had to be trained?
          0.
14
          Α.
                 Yes.
15
          Q.
                 And you had to pay them to train?
16
          Α.
                 Yes.
17
                 Okay. Did you ever consider
          Q.
18
   training Jean Williams properly to do the
19
   function of snow inspector?
20
          Α.
                 No.
21
                 Why not?
          Q.
22
          Α.
                 I just didn't.
23
          Q.
                 Okay. And the list on 363 of
24
   people that were trained, it says, trained as
```

```
1
   snow inspector?
2
         Α.
                Yes.
3
                Ms. Williams' name is not on here?
         0.
4
                They are out of the DPW Department,
         Α.
5
   that's why.
6
     Q. Okay. If you could look at 364,
7
   just tell me what that document is?
8
                It's entitled the same, it's for
         Α.
9
   out of department employees.
10
                So it's entitled One Time Payroll
         Q.
11
   Adjustment?
12
         Α.
                Right.
13
         Q.
                So do you believe this is the same
14
   thing as 363, the list of people trained to do
15
   snowplow inspecting that were not part of the
16
   DPW?
17
         Α.
                Correct. It looks like they
18
   changed some of the columns from 2012 to 2013
19
   and added a Munis code and a pay rate.
20
                And the earnings code, do you think
   that's a training code, the 903?
21
22
                 I don't. I wouldn't -- that would
         Α.
23
   be speculating. I don't know.
24
                And this training list for outside
         Q.
```

```
1
   wanted to hire for that posting?
2
         Α.
                 Correct.
3
         0.
                 You only assume they were going to
4
   do 20 and 20 because it's logical?
5
                 Correct.
         Α.
6
         Q. And you have not had specific
7
   conversations with anybody about that?
8
                 No.
         Α.
9
         0.
                 Now, do you remember the 2013
10
   posting?
11
         Α.
                 Yes.
12
                 That did list 20 and 20, correct?
         0.
13
         Α.
                 I would have to see that.
14
                 Let's find it.
         0.
15
                      MS. deSOUSA: So can I just
16
         stop you for a minute?
17
                      MS. BRODEUR-McGAN:
                                           Sure.
18
                      MS. deSOUSA: The answer to --
19
         the question that this respondent's
20
         position statement is answering
21
         specifically references the October
22
         posting.
23
                      MS. BRODEUR-McGAN: Okay.
24
         the answer says other things, like it
```

```
1
         talks about other things.
2
                      MS. deSOUSA: Okay. But I
3
         just --
4
                      MS. BRODEUR-McGAN: That's why
5
         I wanted him to read the whole thing, and
6
         maybe that's the explanation of why it
7
         reads one way and they think it means
8
         something else. But when I read it, I
9
         read it to mean something different. So
10
         that's why I'm giving him the opportunity
11
         to read the whole thing in answering.
12
                      MS. deSOUSA: Okay.
13
         Q.
                 (By Ms. Brodeur-McGan) So Bates
14
   Stamp 139 and 140 are the -- and they're here --
15
   139 is the September 2012 job description, if
16
   you will, correct?
17
         Α.
                 Yes.
18
                 And that doesn't say anything about
         0.
19
   numbers of snow inspectors?
20
                      It's just the job description.
         Α.
21
         Q.
                 And 140 is the posting?
22
         Α.
                 For 2013, yes.
23
                 And it has 40 intermittent snow
         Q.
24
   inspectors, correct?
```

```
1
         Α.
                 Yes.
2
                 And then in the body of this
3
   document, 140, it talks about 20 primary and 20
4
   backup?
5
         Α.
                 Yes.
6
         Q. And you were at the department at
7
   this time, October of 2013, when this would have
8
   been posted, correct?
9
         Α.
                 Yes.
10
                 And did you have discussions about
         Ο.
11
   how this was going to be worded or drafted?
12
         Α.
                 No, I was here four days when this
13
   was posted.
14
         0.
                Okay. You had only been there for
15
   four days?
16
         Α.
                 Yes.
17
         Q.
                 Four days before you joined DPW and
18
   then this was posted?
19
         Α.
                 Yes.
20
                 And you did not participate in any
21
   discussions about why it was going to be 20 and
22
   20?
23
         Α.
                 No.
24
                 And you didn't give any input on
         O.
```

```
1
   that?
2
                No, no one asked.
3
         Q.
                And you don't have any -- you don't
4
   have any information that you can tell me as to
5
   why it was 20 and 20 that was created?
6
     A. No, just what I -- just by logical___
7
   deduction, I quess.
8
            Okay. If you could look at 141.
         Q.
9
   141 is a posting from October of 2012, correct?
10
         Α.
                Correct.
11
                And this does say 40 snow route
12
   inspectors, correct?
13
         Α.
                Yes.
14
                And it does not talk about primary
         0.
15
   or secondary?
16
         Α.
                No.
17
         Q.
                Okay. And did you ever count the
18
   applications that you got in 2012 for this
19
   posting?
20
                I did. I don't remember the
         Α.
21
   number.
22
         0.
             Do you remember there were 39
23
   people that applied?
24
         Α.
                Yes.
```